

ALLIANCE GLOBAL STRUCTURE Focused consumer centric brand





AGI PM USD 3.1b



MEGAWORLD

67%

MEG PM USD 3.2b

Real Estate

Pioneer township developer and leading BPO/office landlord in the Philippines



EMPERADOR INC.

81%

EMP PM USD 2.4b

Liquor

Largest brandy company in the world



44%

RWM PM USD 1.1b

Gaming

First integrated resort in the Philippines



49%

Not Listed

QSR

Second in the Philippine QSR industry

MEGAWORLD STRUCTURE

A streamlined vehicle for AGI's property interests





Township Development

Upper-middle to high income mostly in Metro Manila PHP3m – 30m (USD75k – 750k) Price range (per unit)

Office and commercial
Mostly BPO and Lifestyle Malls



GLOBAL-ESTATE RESORTS, INC.

82%

GERI PM USD 367m

Tourism estate developments

PHP3m – 12m (USD75k – 300k) Price range (per unit)



82%

ELI PM USD 205m

Middle-income

PHP1.5m – 4m (USD37.5k – 100k) Price range (per unit)



100%

Not Listed

Affordable/economic

PHP800K – 3m (USD20k – 75k) Price range (per unit)

KEY MESSAGES

Township dominance

- Pioneers of "Live-Work-Play-Learn" concept
- Diversified roster; inline with the direction of the government of regional growth
- 22 Townships:
 - 4 in Fort Bonifacio
 - 6 in MM (ex-Fort Boni)
 - 5 in Luzon (ex-MM)
 - 6 in Visayas
 - 1 in Mindanao

Strategic land bank

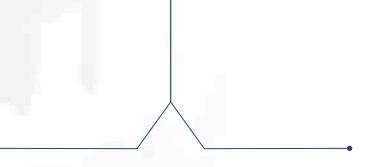
- Expansive land bank across
 3 main regions of the country
- No pressure to acquire land at unreasonable prices
- Can last for the next 10-15 years





MEGAWORLD

Excellent track record proving stability and sustainability





Rental income growth

- Best position to capture BPO industry growth
- #1 BPO landlord in the PH
- High margin business
- P12bn rental income in 2017
- P20bn rental income in 2020

Strong financials

- Strong balance sheet
- Low gearing vs industry standard
- Able to withstand downturns
- Able to seize opportunities

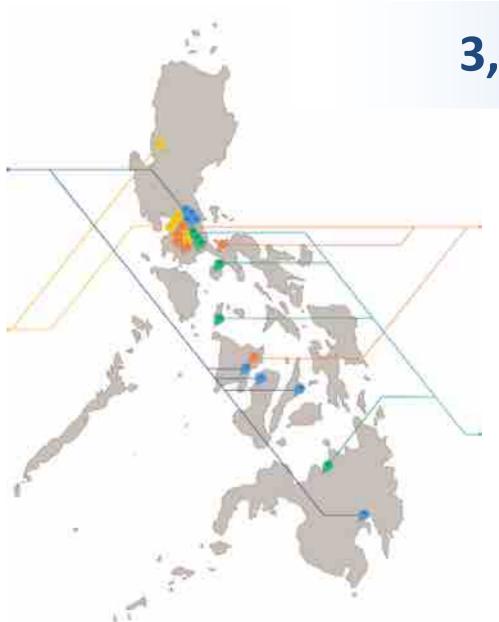




362 ha



172 ha



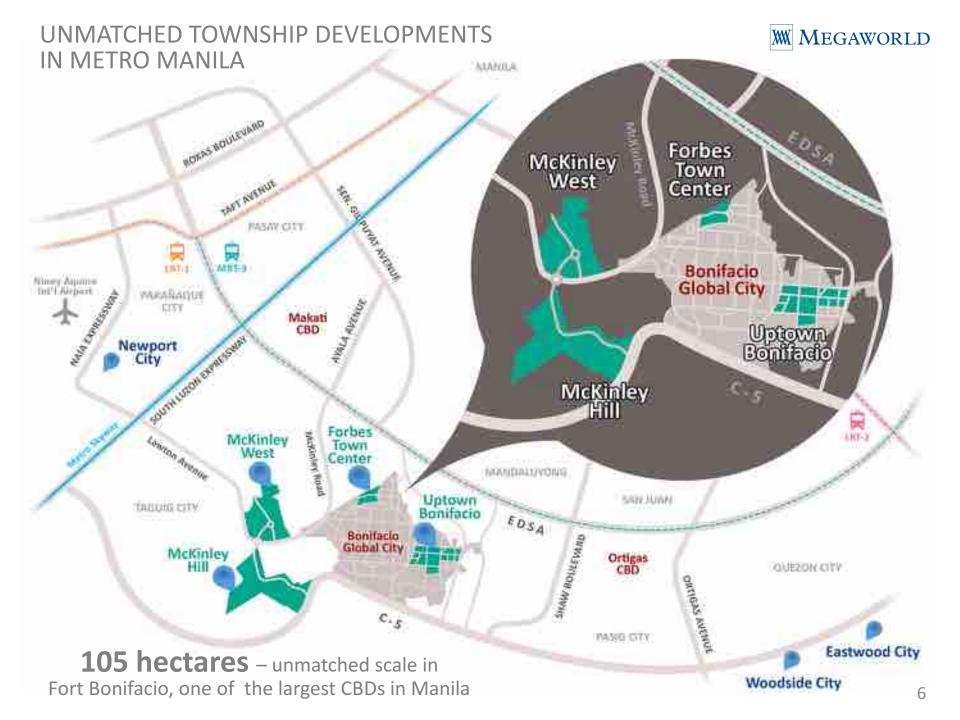




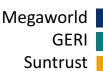
404 ha



2,418 ha



PHILIPPINE'S PREMIER TOWNSHIP DEVELOPER AND PIONEER OF THE "LIVE-WORK-PLAY-LEARN" LIFESTYLE





RESIDENTIAL BUSINESS CYCLE

Tried and tested model

MEGAWORLD

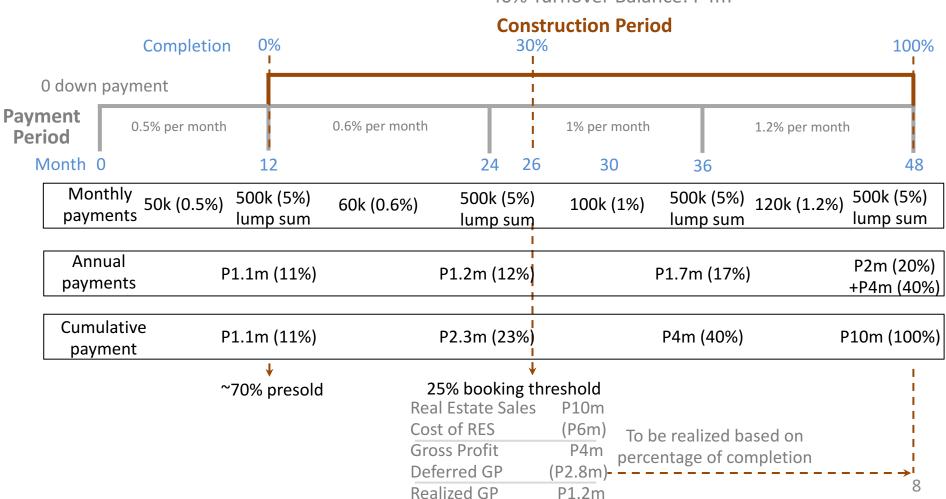
Affordable and flexible

- Self-funding
- Conservative booking Secured by post dated checks



Total contract price: P10m

- 60% Amortized Payments: P6m
 - Monthly: step up per year
 - 5% per anniversary date: P500k
- 40% Turnover Balance: P4m



DIVERSIFIED REAL ESTATE SALES MIX





STABLE OVERALL RESIDENTIAL MARGINS



In PHP billions	1H 2016	1H 2017	%change	
Real Estate Sales (RES)	13.4	13.6	1.4%	
+Interest income on Real Estate Sales	0.6	0.6	-0.2%	
Total RES	14.0	14.2	1.4%	
-Cost of RES	7.6	7.7	1.0%	
Gross Profit on RES	6.4	6.5	1.8%	
Gross Profit Margin	45.7%	45.8%	+10bps	Steady high blended GPM
-Deferred Gross Profit	2.7	2.3	-17.1%	
Realized Gross Profit	3.7	4.3	15.7%	
+Realized Gross Profit On Prior Years' Sales	2.1	2.2	5.8%	
Total Realized Gross Profit	5.8	6.5	12.2%	 Healthy increase in total realized gross profit from continued project

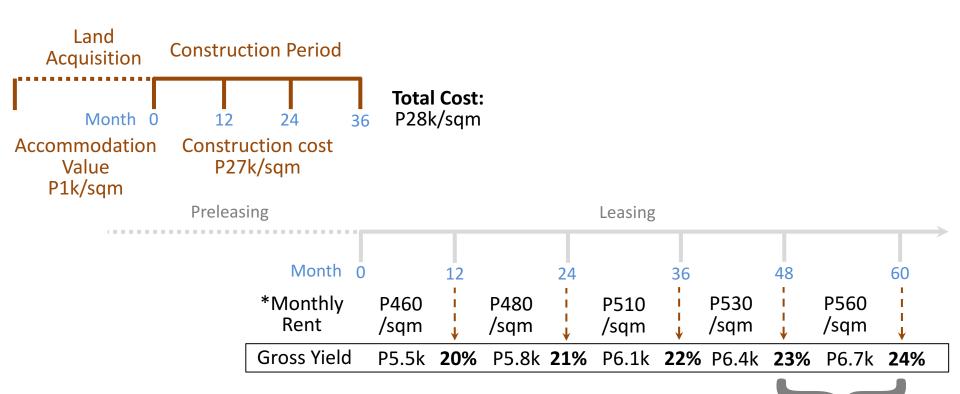
INVESTMENT PROPERTIES High margin and yielding business

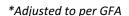


eCommerce (Eastwood City)

GFA: 22,600 sqm GLA: 21,000 sqm

Construction per sqm: P27k/sqm Accommodation Value: P1k/sqm





^{1.} Land cost = P25m (P10,000/sqm)

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^{2.} Construction cost = P610m

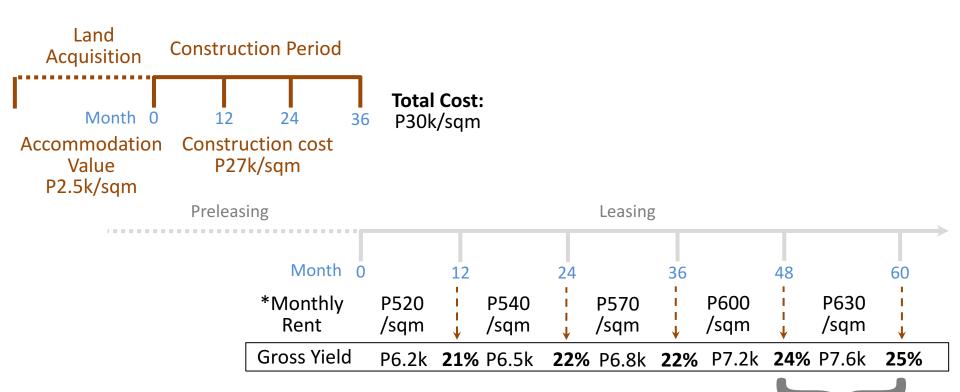
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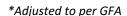


One World Square (McKinley Hill)

GFA: 33,000 sqm GLA: 29,200 sqm

Construction per sqm: P27k/sqm Accommodation Value: P2.5k/sqm





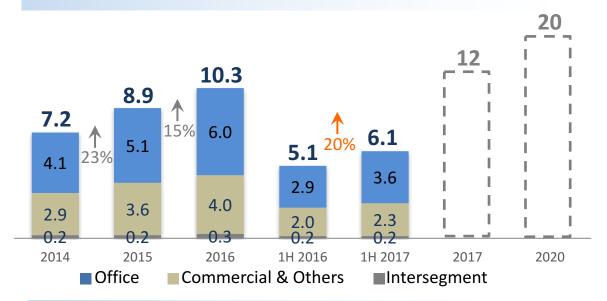
^{1.} Land cost = P83m (P20,000/sqm)

^{2.} Construction cost = P905m

GROWING RENTAL INCOME – DRIVEN BY OFFICE & COMMERCIAL LEASING







Rental portfolio ('000 sqm)



Rental

- P10bn in 2016
- P20bn in 2020
- Over 1 million GLA in 2016
- Over 2 million GLA in 2020

Office

Excellent Tenant Base Quality & Quantity

- Over 130 tenants
- Blue-chip companies

Healthy Pre-leasing

Commercial

Captured Market
Megaworld Lifestyle Malls

Top Retailers

GROWING RENTAL INCOME – HIGH MARGIN BUSINESS



In PHP billions	1H 2016	1H 2017	%change	
Revenues				
Rental	4.8	5.8	20.3%	
Intersegment Sales	0.2	0.2	0.7%	
Total Rental Revenues	5.0	6.0	19.7%	 Total rentals in line with FY
-Operating Expense	1.3	1.5	16.9%	target
Rental EBIT	3.7	4.5	20.7%	
Rental EBIT Margin	74.5%	75.1%	+60bps	 Strong and steady rental
			-	EBIT Margin

In PHP billions	1H 2016	% share	1H 2017	% share	
EBIT Contribution					
Real Estate	4.0	51%	4.7	51%	
Rental	3.7	47%	4.5	49%	•
Hotel	0.1	2%	0.1	1%	
Corporate & Elimination	0.0	0%	-0.1	-1%	
Total EBIT	7.8	100%	9.2	100%	

• 50/50 split on EBIT

OFFICE PIPELINE



2017	Township	GLA (sqm)	2019	Township	GLA (sqm)
Davao Finance Center Two Techno Place One Town Square South East Asian Campus Southwoods BPO 1 & 2 Pacific World Tower	Davao Park District Iloilo Business Park Las Piñas McKinley Hill Southwoods City The Mactan Newtown	30,000 9,000 20,000 50,000 37,000 12,000 158,000	One Paseo BPO 7 World Commerce Plaza	Arcovia City Iloilo Business Park Uptown Bonifacio	43,000 9,000 <u>105,000</u> 157,000
Two Paseo One Republic Plaza Emperador House Eastwood Sky Plaza 1 Eastwood Global Plaza Festive Walk BPO BPO 6 10 West Campus The Upper East BPO	Arcovia City Davao Park District Davao Park District Eastwood City Eastwood City Iloilo Business Park Iloilo Business Park McKinley West The Upper East	43,000 20,000 10,000 20,000 32,000 12,000 9,000 34,000 30,000 210,000	The Capital BPO Eastwood Sky Plaza 2 BPO 8 Maple Grove BPO Park West 1 Block 3	Capital Town Eastwood City Iloilo Business Park Maple Grove McKinley West Uptown Bonifacio	20,000 20,000 9,000 20,000 30,000 <u>55,000</u> 154,000

COMMERCIAL PIPELINE



2017	Township	Gross floor area (sqm)	Leasable area (sqm)	Common area (sqm)
Arcovia Parade Festive Walk Annex Festive Walk Mall King's Plaza McKinley West BPO D, E, F Southwoods Mall Uptown Residences	Arcovia City Iloilo Business Park Iloilo Business Park Manila McKinley West Southwoods City Uptown Bonifacio	186,000	82,400	105,600
Alabang West Retail Boracay Beach Strip The Capital Retail Davao Park Retail Maple Grove Retail Northill Gateway Retail The Upper East Retail Mactan Newtown Beach	Alabang West Boracay Newcoast Capital Town Davao Park District Maple Grove Northill Gateway The Upper East The Mactan Newtown	53,200	28,800	24,800

COMMERCIAL PIPELINE



2019	Township	Gross floor area (sqm)	Leasable area (sqm)	Common area (sqm)
Boracay Belmont Governors' Hills The Pad	Boracay Newcost Governors' Hills Shaw	} 85,000	26,900	38,600
2020	America City			
Arcovia Palazzo Boracay Chancellor Roma Cainta The Capital Retail 2 Block 20 Maple Grove Retail 2 San Antonio Residences Resorts World Retail	Arcovia City Boracay Newcoast Cainta Capital Town McKinley West Maple Grove San Antonio Westside City	267,700	168,200	99,300

PERFORMANCE UPDATE

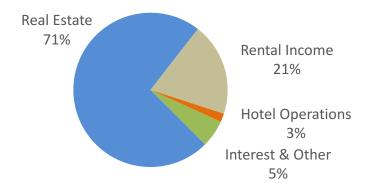


In PHP billions	1H 2016	1H 2017	%change	
Revenues	23.0	24.3	5.4%	
Real Estate Sales	13.4	13.6	1.4%	 Flattish but diversified mix
Rental	4.8	5.8	20.3%	• Debugt growth for both
Hotel	0.6	0.6	9.8%	 Robust growth for both rental & hotels
Other Revenues	4.2	4.2	0.3%	rental & notels
Cost & Expenses	17.0	17.6	3.4%	 Modest cost expansion
Cost of Real Estate Sales	7.6	7.7	1.0%	
Hotel	0.3	0.4	17.1%	D (10D 1 1740/
OPEX & Other Expenses	6.5	6.7	2.3%	 Deferred GP down 17.1%
Operating Income	8.5	9.5	11.2%	 OPEX up 8.6%
Interest Expense	0.7	0.8	5.0%	
Pre-tax Income	7.8	8.7	11.8%	
Income Tax Expense	1.8	2.1	14.5%	
Net Income	6.0	6.7	11.0%	. Not income inline with
Minority Interest	0.2	0.2	17.9%	Net income inline with
Net Income to Owners	5.8	6.4	10.8%	double-digit growth target
EBIT Margin	37.1%	39.2%	+210bps	• Margin improvement from
Net Income Margin	26.2%	27.6%	+140bps	Margin improvement from higher rental contributions
_				higher rental contribution

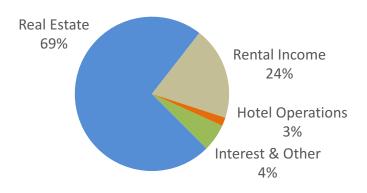
CONSOLIDATED REVENUE BREAKDOWN







1H 2017



In PHP billions	1H 2016	1H 2017
Real Estate Sales	13.4	13.6
Interest income on Real Estate Sales	1.0	1.0
Realized Gross Profit on Prior Years' Sales	2.1	2.2
Rental	4.8	5.8
Hotel	0.6	0.6
Interest & Other income	1.1	1.0
Total Revenues	23.0	24.3

%change

1.4%

0.1%

5.8%

20.3%

9.8%

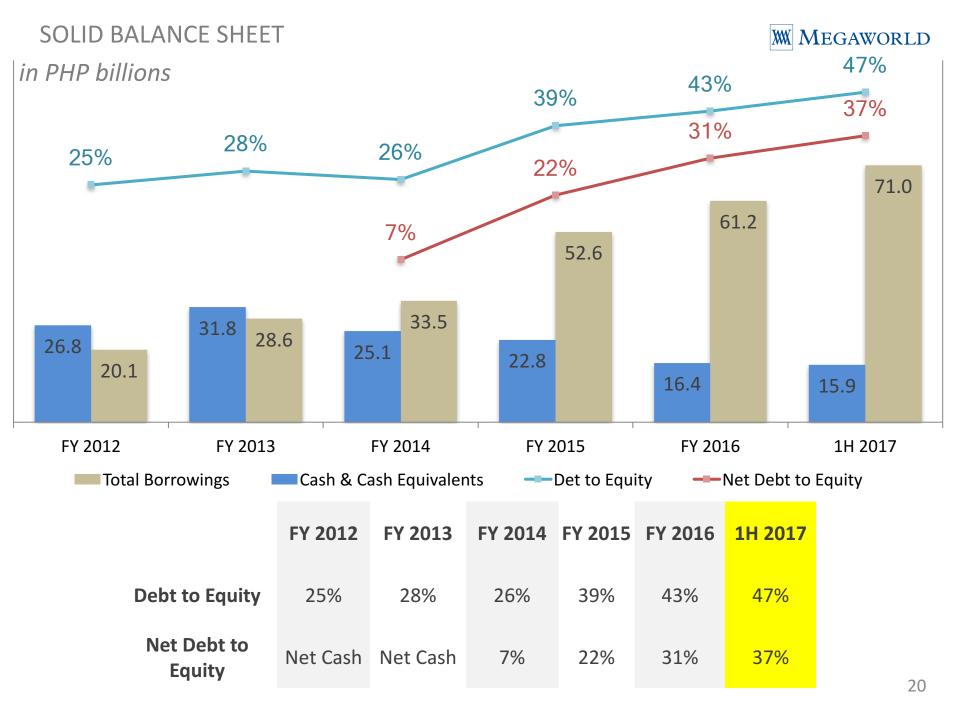
-9.6%

5.4%

- Residential revenues up

 1.9% driven by growing RGP from continued project completion

 More rental contribution;
- More rental contribution;
 300 bp expansion



DEBT MATURITY PROFILE



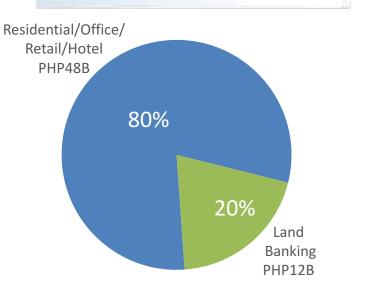




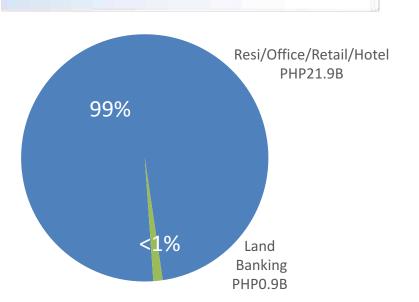




2017 CAPEX Budget



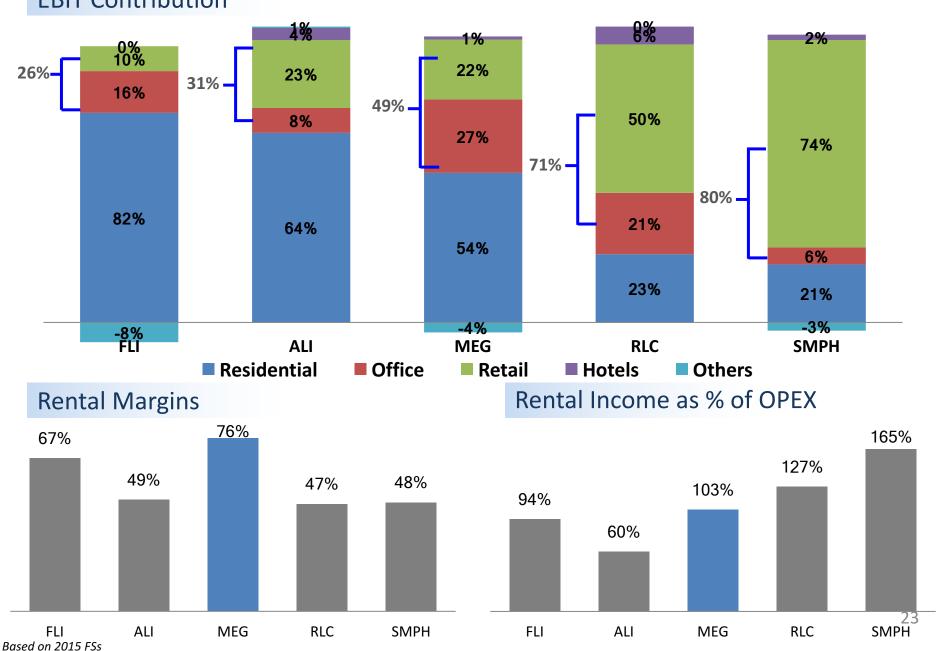
1H 2017 CAPEX Spending













- Diversified township roster
 22 townships across the country
 Growing contributions from outside MM
- High residential base
 High blended GPM at 46%
 1H 2017 presales at P58.3bn (P90bn E2017 guidance)
 1H 2017 launches at P18.4bn (P30bn E2017 guidance)
- Growing high margin rental business
 Rental EBIT margin at 75%
 2017 Target: P12bn

2020 Target: P20bn

